# FINANCIAL STABILITY

#### **CURRENT SHORT FALLS**

#### Staffing

- Volunteer is becoming harder to depend on for medical calls
- I-2 volunteers per call
- Need reliable staffing for "routine" calls
- Looking to augment volunteer staffing with student program and FF/Paramedics
- The staffing model proposed can stabilize responses
- Division Chief Fire Life Safety/Fire Marshal

#### APPARATUS REPLACEMENT

- Large apparatus
  - 4; replace I every 5-7 years
  - \$550,000 to I million
- Small apparatus
  - Replace every 15 to 20 years
  - \$80,000 to \$250,000

- Apparatus Reserve fund
  - Minimum \$200,000 annually
  - Will maintain itself
  - No asking voters for bond for every apparatus

### OTHER CHALLENGES

- Deteriorating building
- Deteriorating COWS
- Housing
  - Volunteer
  - Chief Officers
- Increased calls
  - Increased fuel
  - Increased operations costs

### WHAT AND HOW ARE WE FUNDED?

#### Resources:

- \$845, 880 General Fund Taxes
- \$228,226 Chief Fund
- \$107,000 SAFER Grant (expires 12/2022)
- \$105,225 Bond Ladder Truck

#### Expenses

- General Fund
  - Operations
  - Division Chief
  - Admin Asst.
- Fire Chief Fund
  - Fire Chief
- SAFER
  - Lieutenant/R&R
- Bond
  - 2015 Ladder truck

### **CURRENT RATES**

- General Fund
  - \$.70 per thousand of assessed value
    - \$.35 Permanent
    - \$.35 Operations levy expires 2024
- Fire Chief Fund
  - \$.19 per thousand levy expires 2023
- Bond
  - Current rate is \$.09, paid off in 2023

**Operations** 

• \$.89 per thousand

Total

• \$.98 per thousand

### PERSONNEL COSTS

Position	Salary	Insurance	PERS & FICA	Total
Chief	\$113,300	\$31,850	\$41,764	\$195,01 <mark>4</mark>
Div. Chief	\$93,000	\$31,850	\$36,915	\$161,795
Admin. Assistant	\$52,010	\$850***	\$20,578	<b>\$73,438</b>
Lt./R&R	\$70,000	\$850***	\$27,850	\$98,700
(3) FF/Paramedic	\$204,279	<mark>\$95,550</mark>	<mark>\$93,488</mark>	\$393,3 <mark>17</mark>
Fire Marshal	\$93,000	\$31,850	\$36,915	<b>\$161,795</b>

\*\*\* Current personnel in these positions are not on district insurance. If personnel change, this could change.

Currently funded by budget

Funded by SAFER Grant

Future funding

# CURRENT FINANCIALS (WITH SAFER GRANT)

- General Fund Revenue \$845,880
  - Personnel \$235,233
    - Excludes the Lt/R&R position
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$130,000 for reserves
    - Apparatus & Equipment
    - Capital (buildings)
    - COWS

- Fire Chief Fund
  - Only supports chief position
  - Is self sustaining

### TIMELINE OF UPCOMING EVENTS



<sup>\*</sup> If tax passes on November 4, 2021

# BEYOND FY22-23 FINANCIALS (W/OUT SAFER GRANT)

- General Fund Revenue \$845,880
  - Personnel \$333,933
    - Includes the Lt/R&R position when grant runs out 12/22
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$30,000 for reserves

- Fire Chief Fund
  - Only supports chief position
  - Is self sustaining

# PROJECTED WITH FOOD TAX

- General Fund Revenue \$1,645,800
  - Personnel \$889,045
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$275,000 for reserves

### COMPARISON CURRENT WITH PROJECTED

#### **CURRENT**

- General Fund Revenue \$845,880
  - Personnel \$333,933
    - Div. Chief
    - Admin
    - LT/R&R
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$30,000 for reserves

#### **WITH FOOD TAX**

- General Fund Revenue \$1,645,800
  - Personnel \$889,045
    - Div. Chief
    - Admin
    - LT/R&R
    - (3) FF/Paramedic
    - Fire Marshal
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$275,000 for reserves

# COMBINE LEVIES (2023) AND FOOD TAX

- Combining both levies and permanent rate \$1,874,106 with food tax
  - Combine new levy (\$.54)
    - Fire Chief Levy (\$.19)
    - Operations & Staffing levy (.35)
  - Permanent tax rate (\$.35)
  - Food Tax

### LEVY RENEWAL, BOND REVENUE, AND FOOD TAX

- Combining both levies and permanent rate \$1,979,281 (\$.98, renew with bond rate)
  - Personnel \$1,084,059
  - Debt services (Engine) \$65,000
  - Materials & Services \$415,900
  - Leaves about \$375,000 for reserves

### **FOOD TAX FAILS**

- Levy Rates
  - \$1,874,026
    - Combined Rate of \$1.52 per thousand would give \$1,880,036.86
      - \$.35 permanent tax rate and \$1.17 Levy
  - \$1,979,281
    - Combined Rate of \$1.60 per thousand would give \$1,978,986.17
      - \$.35 permanent tax rate and \$1.25 Levy

#### COMPARABLE COMMUNITY TAX RATES

- North Lincoln Fire/Rescue (Lincoln City)
  - Assessed 2,438,340,470
  - Operations tax rate \$1.51
  - Bond rate \$.32
- Depot Bay Fire
  - Assessed 1,377,761,050
  - Operations tax rate \$1.92
- Siuslaw Valley Fire/ Rescue (Florence)
  - Assessed 1,881,517,197
  - Operations tax rate \$1.54

- Cannon Beach Fire District
  - Assessed 1,253,618,457
  - Operations tax rate \$.89
  - Bond rate \$.09

### **BUDGET AUGMENT**

- SAFER Grant
  - Will re-apply for Lt./R&R position for another 4 years
  - Would like to apply for 3 FF/P positions next year, will give us 4 years to plan for retention of positions
- Revenue from Mobilizations
- Renegotiate contract with State Parks

## APPARATUS REPLACEMENT

Apparatus #	YEAR	Vehicle / Item Description	Vehicle #	Life Expectancy in years	Replacement Schedule	Current replacement cost	Notes
<mark>3225</mark>	1995	Pierce Fire Engine - Type I	<mark>95-01</mark>	<mark>25</mark>	<mark>2022</mark>	<mark>\$550,000</mark>	<mark>Ordered</mark>
<mark>3226</mark>	2006	E-one Fire Engine - Type III	06-01	<mark>25</mark>	<mark>2033</mark>	\$325,000	Replace with 2011 era type 3
<mark>3227</mark>	1995	Pierce Fire Engine - Type I	<mark>95-02</mark>	<mark>25</mark>	<mark>~2028</mark>	<mark>\$650,000</mark>	Replace with pumper/tender
<mark>3249</mark>	2016	Pierce Ladder Truck - Type II	<mark>16-01</mark>	<mark>25</mark>	<mark>2041</mark>	\$950,000	
3251	2016	Ford F-250 4x4 Rescue/EMS	16-02	15	2022	\$250,000	New rescue is ordered and this vehicle will go to Arch Cape as medical response there
3261	2012	Chevy Suburban 4x4 Staff	12-01	15	2027	\$65,000	Used as a backup duty officer vehicle
3262	2010	Toyota Tundra 4x4 Staff	10-01	15	2025	\$65,000	Currently in Arch Cape as EMS response vehcile
3263	2019	Ford F-250 4x4 Duty officer	19-01	15	2034	\$80,000	Used daily as the duty officer
3277	2014	Ford F-550 4x4 Brush Type VI	14-01	20	2034	\$225,000	Purchased as a joint project with City of Cannon Beach in 2014
3276	1993	Ford F350 4X4 Brush Type VI	93-06	20	2024	\$180,000	Purchased from Knappa as a second out brush. Will get replaced with new in few years.
3291	2004	Yamaha Waverunner	04-01				
3292	2004	Yamaha Waverunner	04-02				

### REPLACEMENT EXAMPLE

<b>Date</b>	Income	Expense	<b>B</b> alance	Description
7/1/2022	\$200,000		\$200,000	
7/1/2023	\$200,000		\$400,000	
7/1/2024	\$200,000		\$600,000	
7/1/2024		\$180,000	\$420,000	Replace brush truck
7/1/2025	\$200,000		\$620,000	
7/1/2025		\$65,000	\$555,000	Staff Pickup
7/1/2026	\$200,000		\$755,000	
7/1/2027	\$200,000		\$955,000	
7/1/2027		\$85,000	\$870,000	Command rig
7/1/2028	\$200,000		\$1,070,000	
7/1/2028		\$650,000	\$420,000	Replace engine
7/1/2029	\$200,000		\$620,000	
7/1/2030	\$200,000		\$820,000	

<b>Date</b>	Income	Expense	Balance	Description
7/1/2031	\$200,000		\$1,020,000	
7/1/2032	\$200,000		\$1,220,000	
7/1/2033	\$200,000		\$1,420,000	
7/1/2033		\$325,000	\$1,095,000	Type 3 engine
7/1/2034	\$200,000		\$1,295,000	
7/1/1934		\$225,000	\$1,070,000	Type 6 brush
7/1/2035	\$200,000		\$1,270,000	
7/1/1935		\$850,000	\$420,000	Airpacks
7/1/2036	\$200,000		\$620,000	
7/1/2037	\$200,000		\$820,000	
7/1/2038	\$200,000		\$1,020,000	
7/1/2039	\$200,000		\$1,220,000	
7/1/2040	\$200,000		\$1,420,000	
7/1/2041	\$200,000		\$1,620,000	
7/1/1941		\$1,000,000	\$620,000	Ladder truck